THREE OAKS PUBLIC SCHOOL ACADEMY

REPORT ON FINANCIAL STATEMENTS
(with required supplementary and
additional supplementary information)

YEAR ENDED JUNE 30, 2017



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INDEPENDENT AUDITOR'S REPORT

To the Board of Directors
Three Oaks Public School Academy

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Three Oaks Public School Academy, as of and for the year ended June 30, 2017 and the related notes to the financial statements, which collectively comprise Three Oaks Public School Academy's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of Three Oaks Public School Academy as of June 30, 2017, and the respective changes in financial position thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and other required supplementary information, as identified in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Three Oaks Public School Academy's basic financial statements. The additional supplementary information, as identified in the table of contents, is presented for purposes of additional analysis and are not a required part of the basic financial statements.

The additional supplementary information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The additional supplementary information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the additional supplementary information is fairly stated, in all material respects, in relation to the financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated September 20, 2017 on our consideration of Three Oaks Public School Academy's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Three Oaks Public School Academy's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Three Oaks Public School Academy's internal control over financial reporting and compliance.

Manes Costerisan PC

September 20, 2017

MANAGEMENT'S DISCUSSION AND ANALYSIS

This section of Three Oaks Public School Academy (Academy) annual financial report presents our discussion and analysis of the public school Academy's financial performance during the fiscal year that ended on June 30, 2017. Please read it in conjunction with the Academy's financial statements, which immediately follow this section.

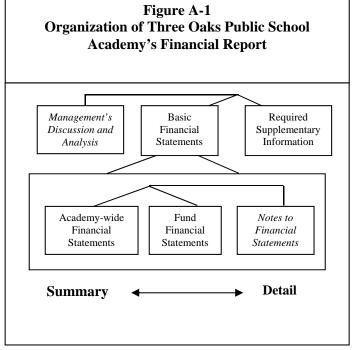
Financial Highlights

The Academy had a decrease in the fund balance in the general fund of \$75,167 compared to a budgeted decrease of \$132,821. This gives the Academy a fund balance in the general fund of \$1.136,315.

OVERVIEW OF THE FINANCIAL STATEMENTS

This annual report consists of three parts - management's discussion and analysis (this section), the basic financial statements and required supplementary information. The basic financial statements include two kinds of statements that present different views of the Academy:

- > The first two statements are academy-wide *financial statements* that provide both short-term and long-term information about the Academy's overall financial status.
- > The remaining statements are *fund financial statements* that focus on individual parts of the Academy, reporting the Academy's operations in more detail than the academy-wide statements.
- > The *governmental funds* statements tell how basic services like regular and special education were financed in the short-term as well as what remains for future spending.
- > Fiduciary funds statements provide information about financial relationships in which the Academy acts solely as a trustee or agent for the benefit of others.



The financial statements also include notes that explain some of the information in the statements and provide more detailed data. The statements are followed by a section of required supplementary information that further explains and supports the financial statements with a comparison of the Academy's budget for the year. Figure A-1 shows how the various parts of the annual report are arranged and related to one another.

Figure A-2 summarizes the major features of the Academy's financial statements, including the portion of the Academy's activities they cover and the types of information they contain. The remainder of this overview section of management's discussion and analysis highlights the structure and contents of each of the statements.

Figure A-2 Major Features of the Academy-wide and Fund Financial Statements

	Academy-wide statements	Governmental funds	Fiduciary Funds
Scope	Entire Academy (except	All activities of the	Instances in which the
	fiduciary funds)	Academy that are not	Academy administers
		fiduciary	resources on behalf of
			someone else, such as
			scholarship programs and
			student activities monies
Required financial	* Statement of net position	* Balance sheet	*Statement of fiduciary assets
statements			and liabilities
	* Statement of activities	* Statement of revenues,	
		expenditures and changes in	
		fund balances	
Accounting basis and	Accrual accounting and	Modified accrual	Accrual accounting and
measurement focus	economic resources focus	accounting and current	economic resources focus
		financial resources focus	
Type of asset/liability	All assets and liabilities,	Generally assets expected to	All assets and liabilities, both
information	both financial and capital,	be used up and liabilities	short-term and long-term,
	short-term and long-term	that come due during the	Three Oaks funds do not
		year or soon thereafter; no	currently contain capital
		capital assets or long-term	assets, although they can
		liabilities included	
Type of inflow/outflow	All revenues and expenses	Revenues for which cash is	All additions and deductions
information	during year, regardless of	received during or soon	during the year, regardless of
	when cash is received or	after the end of the year,	when cash is received or paid
	paid	expenditures when goods or	
		services have been received	
		and the related liability is	
		due and payable	

Academy-wide statements

The Academy-wide statements report information about the Academy as a whole using accounting methods similar to those used by private-sector companies. The statement of net position includes all of the Academy's assets and liabilities. All of the current year's revenues and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

The two Academy-wide statements report the Academy's net position and how they have changed. Net position - the difference between the Academy's assets and liabilities, is one way to measure the Academy's financial health or position.

- Over time, increases or decreases in the Academy's net position is an indicator of whether its financial position is improving or deteriorating, respectively.
- To assess the overall health of the Academy, you need to consider additional non-financial factors such as changes in the Academy's enrollment, the condition of school buildings and other facilities, and the Academy's ability to be competitive with other public school academies and area school districts.

Governmental activities - The Academy's basic services are included here, such as regular and special education and administration. State foundation aid finances most of these activities.

Fund financial statements

The fund financial statements provide more detailed information about the Academy's funds, focusing on its more significant or "major" funds - not the Academy as a whole. Funds are accounting devices the Academy uses to keep track of specific sources of funding and spending on particular programs. The Academy has a general fund, special revenue fund, and capital projects fund.

- Some funds are required by State law and by bond covenants.
- The Academy establishes other funds to control and manage money for particular purposes (like repaying its long-term debts) or to show that it is properly using certain revenues (like school lunch).

The Academy has one kind of fund:

For the Academy's basic services are included in governmental funds which generally focus on (1) how cash and other financial assets that can readily be converted to cash flow in and out, and (2) the balances left at year-end that are available for spending. Consequently, the governmental funds statements provide a detailed short-term view that helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the Academy's programs. Because this information does not encompass the additional long-term focus of the Academy-wide statements, we provide additional information with the governmental funds statement that explains the relationship (or differences) between them.

Financial analysis of the Academy as a whole

Net position - the Academy's combined net position of \$2,240,434 increased by \$253,219 during the year. See Figures A-3 and A-4.

The total revenues increased by 3% to \$4,085,317. This is mainly due to the increase in federal funding. The state aid foundation allowance included in revenue from state sources accounts for approximately 72% of the Academy's revenue.

The total cost of instruction increased by 7% to \$1,658,343 due additional federal funding received. Total support service increased by 5% to \$1,783,633 due to an increase in the special education population within the Academy.

Academy governmental activities

Figure A-3 Three Oaks Public School Academy's Net Position				
	2017	2016		
Current and other assets Capital assets	\$ 2,052,856 1,087,013	\$ 2,033,412 966,676		
Total assets	3,139,869	3,000,088		
Other liabilities Long-term liabilities	455,733 443,702	530,683 482,190		
Total liabilities	899,435	1,012,873		
Net position: Net investment in capital assets	643,311	484,486		
Restricted: Food service Unrestricted	97,677 1,499,446	84,988 1,417,741		
Total net position	\$ 2,240,434	\$ 1,987,215		

Figure A-4 Changes in Three Oaks Public School Academy's Net Position				
		2017		2016
Revenues:				
Program revenues:				
Federal and state categorical grants	\$	1,036,322	\$	937,929
General revenues:				
State aid - unrestricted		2,941,625		2,950,542
Other		107,370		86,878
Total revenues		4,085,317		3,975,349
Expenses:				
Instruction		1,658,343		1,553,906
Support services		1,783,633		1,690,097
Food service		285,612		301,114
Interest and fees on long-term debt		16,496		6,184
Capital projects		-		29,786
Unallocated depreciation		88,014		61,477
Total expenses		3,832,098		3,642,564
Change in net position	\$	253,219	\$	332,785

Financial analysis of the Academy's funds

The Academy's general fund balance decreased by \$75,167 to \$ \$1,136,315. Instruction expenses increase by \$91,486 and support service expenses increased by \$74,141.

General fund budgetary highlights

Over the course of the year, the Academy revised the general fund annual operating budget when necessary. Changes were made in both revenue and expenditures which reflected anticipated increases in state aid and actual salary figures for staff.

The Academy's final budget for the general fund anticipated expenditures would exceed revenues and other financing sources by \$132,821. The actual results for the year showed expenditures over revenues of \$75,167.

Actual revenues were \$49,353 more than budgeted.

Actual expenditures were \$8,301 less than budget, due primarily to the unspent state and federal grants and savings in operations and maintenance and instruction.

Capital asset and debt administration

Capital assets

By the end of the year ended June 30, 2017, the Academy had invested \$1,087,013 in capital assets net of accumulated depreciation as summarized in Figure A-5. This amount represents an increase of \$120,337 from the beginning of the year. Total depreciation expense for the year was \$88,014. More detailed information about capital assets can be found in Note 4 to the financial statements.

The Academy's capital assets are as follows:

Figure A-5 Three Oaks Public School Academy's Capital Assets						
		2017		2016		
	Cost	Accumulated depreciation	Net book value	Net book value		
Land	\$ 15,000	\$ -	\$ 15,000	\$ 15,000		
Furniture and equipment	530,550	371,391	159,159	203,376		
Buildings	938,083	31,545	906,538	740,817		
Leasehold improvements	27,769	21,453	6,316	7,483		
Total	\$ 1,511,402	\$ 424,389	\$ 1,087,013	\$ 966,676		

Long-term debt

The Academy entered into a capital financing bond payable totaling \$496,000 during 2016 with interest of 3.54% per annum. Principal and interest on the bond will be paid from State School Aid received by the Academy. The proceeds of the bond were used to finance the acquisition of a school building previously leased by the Academy. See Note 6 for more information.

Factors bearing on the Academy's future

At the time these financial statements were prepared and audited, the Academy was aware of existing circumstances that could significantly affect its financial health in the future.

The Academy has adopted a general fund budget for 2017/2018 in which revenues exceed expenditures by \$8,129.

Contacting the Academy's financial management

This financial report is designed to provide our students, parents and creditors with a general overview of the Academy's finances and to demonstrate the Academy's accountability for the money it receives. If you have questions about this report or need additional information, contact the Academy's Management Company, MIChoice, LLC at P.O. Box 141493, Grand Rapids, Michigan, 49514, phone (616) 785-8440.

BASIC FINANCIAL STATEMENTS

THREE OAKS PUBLIC SCHOOL ACADEMY STATEMENT OF NET POSITION JUNE 30, 2017

	Governmental activities	
ASSETS:		
Cash and cash equivalents	\$ 916,936	
Receivables:		
Accounts receivable	10,492	
Intergovernmental receivable	975,438	
Prepaids	149,990	
Capital assets, not being depreciated	15,000	
Capital assets, net of accumulated depreciation	1,072,013	
TOTAL ASSETS	3,139,869	
LIABILITIES:		
Accounts payable	118,358	
Unearned revenue	111,583	
Accrued salaries and related items	206,135	
Accrued expenditures	19,657	
Noncurrent liabilities:		
Due within one year	39,872	
Due in more than one year	403,830	
TOTAL LIABILITIES	899,435	
NET POSITION:		
Net investment in capital assets	643,311	
Restricted for food service	97,677	
Unrestricted	1,499,446	
TOTAL NET POSITION	\$ 2,240,434	

THREE OAKS PUBLIC SCHOOL ACADEMY STATEMENT OF ACTIVITIES YEAR ENDED JUNE 30, 2017

				Governmental activities
		Program	revenues	Net (expense) revenue and
Functions/programs	Expenses	Charges for services	Operating grants	changes in net position
Governmental activities:				
Instruction	\$1,658,343	\$ -	\$ 660,793	\$ (997,550)
Support services	1,783,633	-	77,228	(1,706,405)
Food services	285,612	-	298,301	12,689
Interest and fees	16,496	-	-	(16,496)
Depreciation (unallocated)	88,014			(88,014)
Total governmental activities	\$3,832,098	\$ -	\$1,036,322	(2,795,776)
General revenues:				
State sources - unrestricted				2,941,625
Incoming transfer from Muskegon ISD				73,775
Other				33,595
Total general revenues				3,048,995
CHANGE IN NET POSITION				253,219
NET POSITION , beginning of year				1,987,215
NET POSITION , end of year				\$ 2,240,434

THREE OAKS PUBLIC SCHOOL ACADEMY BALANCE SHEET GOVERNMENTAL FUNDS JUNE 30, 2017

	G	eneral fund		Capital projects fund	r	Total nonmajor funds	gov	Total vernmental funds
ASSETS:	¢	016 026	¢		\$		ď	016.026
Cash and cash equivalents Accounts receivable	\$	916,936 10,492	\$	-	Þ	-	\$	916,936 10,492
Intergovernmental receivables		956,466		_		18,972		975,438
Due from other funds		750,400		363,131		78,836		441,967
Prepaids		149,990		-		-		149,990
TOTAL ASSETS	\$	2,033,884	\$	363,131	\$	97,808	\$	2,494,823
LIABILITIES:	_							
Accounts payable	\$	118,227	\$	_	\$	131	\$	118,358
Due to other funds		441,967		-		-		441,967
Unearned revenue		111,583		-		-		111,583
Accrued salaries and related items		206,135		-		-		206,135
Accrued expenditures		19,657		-		-		19,657
TOTAL LIABILITIES		897,569		-		131		897,700
FUND BALANCES:								
Nonspendable:								
Prepaids		149,990		-		-		149,990
Restricted:								
Food service		-		-		97,677		97,677
Assigned for capital projects		-		363,131		-		363,131
Unassigned		986,325						986,325
TOTAL FUND BALANCES		1,136,315		363,131		97,677		1,597,123
TOTAL LIABILITIES AND FUND		• • • • • • • • • • • • • • • • • • • •		0.0.101		o= 000		• 404.0••
BALANCES	\$	2,033,884	\$	363,131	\$	97,808	\$	2,494,823
Total governmental fund balances							\$	1,597,123
Amounts reported for governmental activities in the statement of net position are different because: Capital assets used in governmental activities are refinancial resources and are not reported in the further cost of the capital assets is Accumulated depreciation is		:			\$	1,511,402 (424,389)		1,087,013
Long-term liabilities are not due and payable in the cur and are not reported in the funds:	rent	period						
Capital financing bond payable								(443,702)
Net position of governmental activities							\$	2,240,434

THREE OAKS PUBLIC SCHOOL ACADEMY STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS YEAR ENDED JUNE 30, 2017

	General fund	Capital projects fund	Total nonmajor funds	Total governmental funds
REVENUES:				
Local sources	\$ 33,595	\$ -	\$ -	\$ 33,595
State sources	3,294,506	-	9,301	3,303,807
Federal sources	385,140	-	289,000	674,140
Incoming transfers	73,775			73,775
Total revenues	3,787,016		298,301	4,085,317
EXPENDITURES:				
Current:				
Instruction:	1 220 462			1 220 462
Basic programs	1,320,462	-	-	1,320,462
Added needs	353,104			353,104
Total instruction	1,673,566			1,673,566
Support services:				
Pupil	303,811	-	-	303,811
Instructional staff	94,077	-	=	94,077
General administration School administration	481,842	-	-	481,842 313,331
Business services	313,331 208	-	-	208
Operation and maintenance	281,748	-	_	281,748
Pupil transportation	267,480	_	_	267,480
Central support services	40,298	-	-	40,298
Other support services	838	-	-	838
Total support services	1,783,633	-	-	1,783,633
Food service	_	-	285,612	285,612
Capital outlay		193,128	-	193,128
Debt service:				
Principal	-	-	38,488	38,488
Interest			16,496	16,496
Total debt service			54,984	54,984
Total expenditures	3,457,199	193,128	340,596	3,990,923
EXCESS (DEFICIENCY) OF REVENUES				
OVER (UNDER) EXPENDITURES	329,817	(193,128)	(42,295)	94,394
OTHER FINANCING SOURCES (USES):				
Transfers in	-	350,000	54,984	404,984
Transfers out	(404,984)		_	(404,984)
Total other financing sources (uses)	(404,984)	350,000	54,984	
NET CHANGE IN FUND BALANCES	(75,167)	156,872	12,689	94,394
FUND BALANCES:				
Beginning of year	1,211,482	206,259	84,988	1,502,729
End of year	\$ 1,136,315	\$ 363,131	\$ 97,677	\$ 1,597,123

THREE OAKS PUBLIC SCHOOL ACADEMY RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES YEAR ENDED JUNE 30, 2017

Net change in fund balances total governmental funds	\$ 94,394
Amounts reported for governmental activities in the statement of activities are	
different because:	
Governmental funds report capital outlays as expenditures. In the statement of	
activities these costs are allocated over their estimated useful lives as depreciation.	
Capital outlay	208,351
Depreciation expense	(88,014)
Proceeds and repayments of principal on long-term debts are other financing sources and	
expenditures in the governmental funds, but not in the statement of activities	
(where they are additions and reductions of liabilities).	
Principal repayment	38,488
Change in net position of governmental activities	\$ 253,219

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. Description of Government-wide Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the Academy. All fiduciary activities are reported only in the fund financial statements. *Governmental activities* normally are supported by intergovernmental revenues.

B. Reporting Entity

The Three Oaks Public School Academy (the "Academy") is a public school academy as part of the Michigan Public School System under Public Act No. 362 of 1993. Bay Mills Community College is the authorizing governing body for the Academy and has contracted with the Academy to charter the public school through June 2021. The Academy's Board of Directors is approved by the authorizing body and have decision-making authority, the power to designate management, the ability to significantly influence operations, and the primary accountability for fiscal matters. The Academy receives funding from local, state, and federal sources and must comply with all of the requirements of these funding source entities. However, the Academy is not included in any other governmental reporting entity as defined by the accounting principles generally accepted in the United States of America. In addition, the Academy's reporting entity does not contain any component units as defined in Governmental Accounting Standards Board (GASB) Statements.

C. Basis of Presentation - Government-wide Financial Statements

While separate government-wide and fund financial statements are presented, they are interrelated. The governmental activities column incorporates data from the governmental funds. Separate financial statements are provided for governmental funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements.

D. Basis of Presentation - Fund Financial Statements

The fund financial statements provide information about the Academy's funds. Separate statements for each fund category are presented. The emphasis of fund financial statements is on major governmental funds. All remaining governmental funds are aggregated and reported as nonmajor funds. Major individual governmental funds are reported as separate columns in the fund financial statements.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

D. Basis of Presentation - Fund Financial Statements (Concluded)

The Academy reports the following major governmental fund:

The *general fund* is the Academy's primary operating fund. It accounts for all financial resources of the Academy, except those required to be accounted for in another fund.

The *capital projects* fund accounts for the acquisition of fixed assets or construction of major capital projects.

The Academy reports the following <u>nonmajor</u> governmental funds:

The *special revenue fund* accounts for revenue sources that are legally restricted to expenditures for specific purposes (not including expendable trusts or major capital projects). The Academy accounts for its food service activity in a special revenue fund.

The *debt service fund* accounts for the resources accumulated and payments made for principal and interest on long-term debt.

E. Measurement Focus and Basis of Accounting

The accounting and financial reporting treatment is determined by the applicable measurement focus and basis of accounting. Measurement focus indicates the type of resources being measured such as *current financial resources* or *economic resources*. The basis of accounting indicates the timing of transactions or events for recognition in the financial statements.

The process of preparing financial statements in conformity with accounting principles generally accepted in the United States of America requires the use of estimates and assumptions regarding certain types of assets, liabilities, revenues, and expenses. Such estimates primarily relate to unsettled transactions and events as of the date of the financial statements. Accordingly, upon settlement, actual results may differ from estimated amounts.

The government-wide financial statements are reported using the *economic resources* measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

E. Measurement Focus and Basis of Accounting (Concluded)

The governmental fund financial statements are reported using the *current financial resources* measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Academy considers revenues to be available if they are generally collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, and claims and judgments, are recorded only when payment is due. General capital asset acquisitions are reported as expenditures in governmental funds. Issuance of long-term debt and acquisitions under capital leases are reported as other financing sources.

State and Federal aid, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Expenditure-driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other eligibility requirements have been met, and the amount is received during the period or within the availability period for this revenue source (within 60 days of year-end).

The State of Michigan utilizes a foundation grant approach which provides for a specific annual amount of revenue per pupil based on a statewide formula. The Foundation is funded from state and local sources. Revenues from state sources are primarily governed by the School Aid Act and the School Code of Michigan. The Michigan Department of Education administers the allocation of state funds to public school academies based on information supplied by the Academies. For the current year ended, the foundation allowance was based on pupil membership counts.

The state portion of the Foundation is provided primarily by a state education property tax millage of 6 mills on Principal Residence Exemption (PRE) property and an allocated portion of state sales and other taxes. The state revenue is recognized during the foundation period and is funded through payments from October to August. Thus, the unpaid portion at June 30 is reported as an intergovernmental receivable.

The Academy also receives revenue from the state to administer certain categorical education programs. State rules require that revenue earmarked for these programs be used for its specific purpose. Certain governmental funds require an accounting to the state of the expenditures incurred. For categorical funds meeting this requirement, funds received and accrued, which are not expended by the close of the fiscal year are recorded as unearned revenue.

All other revenue items are generally considered to be measurable and available only when cash is received by the Academy.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

F. Budgetary Information

Budgetary basis of accounting:

Annual budgets are adopted on a basis consistent with generally accepted accounting principles for the general fund and special revenue fund.

Appropriations in all budgeted funds lapse at the end of the fiscal year even if they have related encumbrances. Encumbrances are commitments related to unperformed (executor) contracts for goods or services (i.e., purchase orders, contracts, and commitments). The Academy does not utilize encumbrance accounting.

The Academy follows these procedures in establishing the budgetary data reflected in the financial statements:

- 1. The Chief Administrative Officer submits to the Board of Directors a proposed operating budget for the fiscal year commencing on July 1. The operating budget includes proposed expenditures and the means of financing them. The level of control for the budgets is at the functional level as set forth and presented as required supplementary information.
- 2. Prior to July 1, the budget is legally adopted by Board resolution pursuant to the Uniform Budgeting and Accounting Act (1968 PA 2). The Act requires that the budget be amended prior to the end of the fiscal year when necessary to adjust appropriations if it appears that revenues and other financing sources will be less than anticipated or so that expenditures will not be in excess of original estimates. Expenditures shall not be made or incurred, unless authorized in the budget, in excess of the amount appropriated. Violations, if any, in the general fund are noted in the required supplementary information section.
- 3. Transfers may be made for budgeted amounts between major expenditure functions within any fund; however, these transfers and any revisions that alter the total expenditures of any fund must be approved by the Board of Directors.
- 4. The budget was amended during the year with supplemental appropriations, the last one approved prior to year-end June 30, 2017. The Academy does not consider these amendments to be significant.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

G. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance

1. Cash and cash equivalents

The Academy's cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition.

2. Investments

Certain investments are valued at fair value as determined by quoted market prices, or by estimated fair values when quoted market prices are not available. Standards also provide that certain investments are valued at cost (or amortized cost) when they are of a short-term duration, the rate of return is fixed, and the Academy intends to hold the investment until maturity.

State statutes authorize the Academy to invest in bonds and other direct and certain indirect obligations of the U.S. Treasury; certificates of deposit, savings accounts, deposit accounts, or depository receipts of a bank, savings and loan association, or credit union, which is a member of the Federal Deposit Insurance Corporation, Federal Savings and Loan Insurance Corporation, or National Credit Union Administration, respectively; in commercial paper rated at the time of purchase within the three highest classifications established by not less than two standard rating services and which matures not more than 270 days after the date of purchase. The Academy is also authorized to invest in U.S. District or federal agency obligation repurchase agreements, bankers' acceptances of U.S. banks, and mutual funds composed of investments as outlined above.

3. Prepaid items

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both the government-wide and fund financial statements. The cost of prepaid items is recorded as expenditures/expenses when consumed rather than when purchased.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

G. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance (Continued)

4. Capital assets

Capital assets, as summarized below, are reported in the government-wide financial statements. Capital assets are defined by the Academy as assets with an initial, individual cost of more than \$5,000 and a useful life in excess of one year. Group purchases are evaluated on a case by case basis. Donated capital assets are recorded at their estimated acquisition value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized. Improvements are capitalized and depreciated over the remaining useful lives of the related capital assets.

Land and construction in progress, if any, are not depreciated. Capital assets of the Academy are depreciated using the straight line method over the following estimated useful lives:

Capital asset classes	Lives
Furniture and equipment	4 - 15
Leasehold improvements	4 - 10
Buildings	30

5. Deferred outflows/inflows of resources

In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will *not* be recognized as an outflow of resources (expense/expenditure) until then. The Academy has no items that qualify for reporting in this category.

In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources*, represents an acquisition of net position that applies to a future period(s) and so will *not* be recognized as an inflow of resources (revenue) until that time. The Academy has no items that qualify for reporting in this category.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

G. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance (Continued)

6. Net position flow assumption

Sometimes the Academy will fund outlays for a particular purpose from both restricted (e.g., restricted bond or grant proceeds) and unrestricted resources. In order to calculate the amounts to report as restricted - net position and unrestricted - net position in the government-wide financial statements, a flow assumption must be made about the order in which the resources are considered to be applied. It is the Academy's policy to consider restricted - net position to have been depleted before unrestricted - net position is applied.

7. Fund balance flow assumptions

Sometimes the Academy will fund outlays for a particular purpose from both restricted and unrestricted resources (the total of committed, assigned, and unassigned fund balance). In order to calculate the amounts to report as restricted, committed, assigned, and unassigned fund balance in the governmental fund financial statements a flow assumption must be made about the order in which the resources are considered to be applied. It is the Academy's policy to consider restricted fund balance to have been depleted before using any of the components of unrestricted fund balance. Further, when the components of unrestricted fund balance can be used for the same purpose, committed fund balance is depleted first, followed by assigned fund balance. Unassigned fund balance is applied last.

8. Fund balance policies

Fund balance of governmental funds is reported in various categories based on the nature of any limitations requiring the use of resources for specific purposes. The Academy itself can establish limitations on the use of resources through either a commitment (committed fund balance) or an assignment (assigned fund balance).

The committed fund balance classification includes amounts that can be used only for the specific purposes determined by a formal action of the Academy's highest level of decision-making authority. The board of directors is the highest level of decision-making authority for the Academy that can, by adoption of a board action prior to the end of the fiscal year, commit fund balance. Once adopted, the limitation imposed by the board action remains in place until a similar action is taken (the adoption of another board action) to remove or revise the limitation.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

G. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance (Continued)

8. Fund balance policies (concluded)

Amounts in the assigned fund balance classification are intended to be used by the Academy for specific purposes but do not meet the criteria to be classified as committed. Intent can be expressed by the board of directors or by an official or body to which the board of directors delegates authority. The board of directors may also assign fund balance as it does when appropriating fund balance to cover a gap between estimated revenue and appropriations in the subsequent year's appropriated budget. Unlike commitments, assignments generally only exist temporarily. In other words, an additional action does not normally have to be taken for the removal of an assignment. Conversely, as discussed above, an additional action is essential to either remove or revise a commitment.

H. Revenues and Expenditures/Expenses

1. Program revenues

Amounts reported as *program revenues* include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment, and 2) grants and contributions that are restricted to meeting the operational requirements of a particular function or segment. Unrestricted state aid, interest, and other internally dedicated resources are reported as general revenues rather than as program revenues.

2. Long-term obligations

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities on the statement of net position. Bond premiums and discounts are deferred and amortized over the life of the bonds using the straight line method which approximates the effective interest method over the term of the related debt. Bond issuance costs are reported as expenditures in the year in which they are incurred.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

NOTE 2 - CASH DEPOSITS - CREDIT RISK

Cash is held in the name of the Academy. These deposits are subject to custodial credit risk. This is the risk that in the event of a bank failure, the Academy's deposits may not be returned to it. The Academy minimizes custodial credit risk on deposits by assessing the credit worthiness of the individual institutions in which it deposits funds. The amount of deposits with each institution is assessed to determine the level of risk it may pose to the Academy in relation to deposits in excess of insured amounts. As of June 30, 2017, \$475,375 of the Academy's bank balance of \$975,375 was exposed to custodial credit risk because it was not covered by federal depository insurance and was not collateralized.

NOTE 3 - INTERGOVERNMENTAL RECEIVABLES

Intergovernmental receivables at June 30, 2017 consist of the following:

Governmental units:

State aid	\$ 603,387
Federal revenue	293,921
Other	78,130
	\$ 975,438

Amounts due from governmental units include amounts due from federal, state and local sources for various projects and programs.

Because of the Academy's favorable collection experience, no allowance for doubtful accounts has been recorded.

NOTE 4 - CAPITAL ASSETS

A summary of changes in the Academy's capital assets follows:

	Balance July 1, 2016		Additions		Deletions		Balance June 30, 2017	
Governmental activities: Capital assets, not being depreciated:								
Land	\$	15,000	\$	_	\$	_	\$	15,000
Capital assets, being depreciated:								
Furniture and equipment		568,422		15,223		53,095		530,550
Buildings		744,955		193,128		-		938,083
Leasehold improvements		27,769		-		-		27,769
		1,341,146		208,351		53,095		1,496,402
Accumulated depreciation:								
Furniture and equipment		365,046		59,440		53,095		371,391
Buildings		4,138		27,407		-		31,545
Leasehold improvements		20,286		1,167		-		21,453
		389,470		88,014		53,095		424,389
Net capital assets being depreciated		951,676		120,337				1,072,013
Net governmental capital assets	\$	966,676	\$	120,337	\$	_	\$.	1,087,013

Depreciation for the fiscal year ended June 30, 2017 amounted to \$88,014. The Academy determined that it was impractical to allocate depreciation to the various governmental activities as the assets serve multiple functions.

NOTE 5 - NOTE PAYABLE - STATE AID ANTICIPATION NOTE

At June 30, 2017, the Academy has no funds outstanding from state aid anticipation notes. The 2015-2016 state aid anticipation note was paid off in August 2016.

Balance July 1, 2016	Additions	Payments	Balance June 30, 2017			
\$ 94,950	\$ -	\$ (94,950)	\$ -			

NOTE 6 - LONG-TERM DEBT

The following is a summary of long-term debt activity for the Academy for the year ended June 30, 2017.

		Capital inancing bond
Balance, July 1, 2016	\$	482,190
Additions		-
Repayments		(38,488)
Balance, June 30, 2017		443,702
Less: Due within one year		39,872
Due in more than one year	\$	403,830
Long-term debt at June 30, 2017 consists of the following:		
2016 Capital financing bond payable with monthly installments of \$4,999 with interest at 3.54% through February 2021. The bond is secured by the related property.	_ \$	443,702

Interest expense on all outstanding debt for the fiscal year ended June 30, 2017 was \$16,496.

The annual requirements to amortize long-term debt outstanding as of June 30, 2017, including interest of \$48,262 are as follows:

Year ending June 30,	Principal	Interest	Total
2018	\$ 39,872	\$ 15,112	\$ 54,984
2019	41,206	13,678	54,884
2020	42,892	12,192	55,084
2021	319,732_	7,280_	327,012
	\$ 443,702	\$ 48,262	\$ 491,964

NOTE 7 - INTERFUND RECEIVABLES AND PAYABLES

Interfund receivable and payable balances at June 30, 2017 are as follows:

Receivable f	fund	Payal	ole fund
Special revenue fund	\$ 78,836	General fund	\$ 441,967
Capital projects fund	363,131		
Total	\$ 441,967	Total	\$ 441,967

The outstanding balances between funds result mainly from the time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made.

NOTE 8 - TRANSFERS

Transfers between the governmental funds were as follows:

Transfe	ers out	Transfer	s in	
General fund	\$ 404,98	Debt service fund	\$	54,984
		Capital projects fund		350,000
	\$ 404,98	<u> </u>	\$	404,984

Transfers were made to the debt service fund to pay for principal and interest payments on capital financing bonds and to the capital projects fund to pay for capital expenditures.

NOTE 9 - OVERSIGHT FEES

The Academy pays an administrative oversight fee of 3% of its state school aid to the Bay Mills Community College, as set forth by contract, to reimburse the University Board for the cost of execution of its oversight responsibilities. These oversight responsibilities include the monitoring of the Academy's compliance with the terms and conditions of the contract, and the review of its audited financial statements and periodic reports. During the year ended June 30, 2017 the Academy incurred expense of approximately \$100,200 for oversight fees.

NOTE 10 - MANAGEMENT AGREEMENT

The Academy had entered into an eight year (through June 2021) management agreement with MIChoice, LLC (MIChoice) for operations of the Academy. MIChoice was launched under the guidance of Choice Schools Associates and shares multiple resources with Choice Schools Associates. Under the terms of the management agreement, MIChoice's compensation for operating the Academy was approximately \$367,600 for the fiscal 2017.

NOTE 11 - PURCHASED SERVICES

The Academy leases all employee services from MIChoice. Salaries, retirement, social security, health insurance, and unemployment taxes are the responsibility of MIChoice. The amount due to MIChoice at June 30, 2017 was approximately \$67,300.

NOTE 12 - RISK MANAGEMENT

The Academy is exposed to various risk of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees and natural disasters. To minimize the risk, the Academy carries commercial insurance.

REQUIRED SUPPLEMENTARY INFORMATION

THREE OAKS PUBLIC SCHOOL ACADEMY REQUIRED SUPPLEMENTARY INFORMATION BUDGETARY COMPARISON SCHEDULE GENERAL FUND YEAR ENDED JUNE 30, 2017

	Original budget	Final budget	Actual	Variance with final budget
REVENUES:				
Local sources	\$ 40,395	\$ 30,712	\$ 33,595	\$ 2,883
State sources	3,298,824	3,298,910	3,294,506	(4,404)
Federal sources	351,128	380,581	385,140	4,559
Incoming transfers	6,500	27,460	73,775	46,315
Total revenues	3,696,847	3,737,663	3,787,016	49,353
EXPENDITURES:				
Instruction:				
Basic programs	1,432,135	1,333,212	1,320,462	12,750
Added needs	357,419	357,405	353,104	4,301
Total instruction	1,789,554	1,690,617	1,673,566	17,051
Support services:				
Pupil	196,768	278,531	303,811	(25,280)
Instructional staff	101,553	92,174	94,077	(1,903)
General administration	478,318	475,549	481,842	(6,293)
School administration	326,534	316,789	313,331	3,458
Business	5,000	208	208	-
Operation and maintenance	264,318	294,950	281,748	13,202
Pupil transportation	288,365	267,169	267,480	(311)
Central support services	55,219	48,675	40,298	8,377
Other support services	2,600	838	838	
Total support services	1,718,675	1,774,883	1,783,633	(8,750)
Total expenditures	3,508,229	3,465,500	3,457,199	8,301
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	188,618	272,163	329,817	57,654
OTHER FINANCING SOURCES (USES):				
Transfers in (out)	(154,984)	(404,984)	(404,984)	
NET CHANGE IN FUND BALANCE	\$ 33,634	\$ (132,821)	(75,167)	\$ 57,654
FUND BALANCE:				
Beginning of year			1,211,482	
End of year			\$ 1,136,315	
			,,10	

ADDITIONAL SUPPLEMENTARY INFORMATION

THREE OAKS PUBLIC SCHOOL ACADEMY NONMAJOR GOVERNMENTAL FUNDS COMBINING BALANCE SHEET YEAR ENDED JUNE 30, 2017

	Debt s		Special revenue (food service)		Total nonmajor funds	
ASSETS: Intergovernmental receivables Due from other funds	\$	- -	\$	18,972 78,836	\$	18,972 78,836
TOTAL ASSETS	\$		\$	97,808	\$	97,808
LIABILITIES: Accounts payable	\$	-	\$	131	\$	131
FUND BALANCES: Restricted: Food service				97,677		97,677
TOTAL LIABILITIES AND FUND BALANCES	\$	_	\$	97,808	\$	97,808

THREE OAKS PUBLIC SCHOOL ACADEMY NONMAJOR GOVERNMENTAL FUNDS COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE YEAR ENDED JUNE 30, 2017

	Debt ser fund		Special revenues (food service)		revenues non		Total nmajor funds	
REVENUES:								
State sources	\$	-	\$	9,301	\$	9,301		
Federal sources				289,000		289,000		
Total revenues				298,301		298,301		
EXPENDITURES:								
Current:								
Food service				285,612		285,612		
Debt service:								
Principal retirement	38	3,488		-		38,488		
Interest and fiscal charges	16	5,496				16,496		
Total expenditures	54	1,984		285,612		340,596		
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	(54	1,984)		12,689		(42,295)		
OTHER FINANCING SOURCES (USES):								
Transfers in	54	1,984				54,984		
NET CHANGE IN FUND BALANCES		-		12,689		12,689		
FUND BALANCES:								
Beginning of year				84,988		84,988		
End of year	\$		\$	97,677	\$	97,677		



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INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Directors
Three Oaks Public School Academy

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Three Oaks Public School Academy as of and for the year ended June 30, 2017 and the related notes to the financial statements, which collectively comprise the Three Oaks Public School Academy's basic financial statements and have issued our report thereon dated September 20, 2017.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered Three Oaks Public School Academy's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Three Oaks Public School Academy's internal control. Accordingly, we do not express an opinion on the effectiveness of the Three Oaks Public School Academy's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether Three Oaks Public School Academy's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

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September 20, 2017



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September 20, 2017

To the Board of Directors
Three Oaks Public School Academy

We have audited the financial statements of Three Oaks Public School Academy for the year ended June 30, 2017, and have issued our report thereon dated September 20, 2017. Professional standards require that we provide you with the following information related to our audit.

Our Responsibility under Auditing Standards Generally Accepted in the United States of America and Government Auditing Standards

As stated in our engagement letter, our responsibility, as described by professional standards, is to express an opinion about whether the financial statements prepared by management with your oversight are fairly presented, in all material respects, in conformity with accounting principles generally accepted in the United States of America. Our audit of the financial statements does not relieve you or management of your responsibilities.

As part of our audit, we considered the internal control of Three Oaks Public School Academy. Such considerations were solely for the purpose of determining our audit procedures and not to provide any assurance concerning such internal control.

As part of obtaining reasonable assurance about whether the financial statements are free of material misstatement, we performed test of Three Oaks Public School Academy's compliance with certain provisions of laws, regulations, contracts, and grants. However, the objective of our tests was not to provide an opinion on compliance with such provisions.

Planned Scope and Timing of the Audit

We performed the audit according to the planned scope and timing previously communicated to you.

Significant Audit Findings

1. Qualitative Aspects of Accounting Practices

Management is responsible for the selection and use of appropriate accounting policies. In accordance with the terms of our engagement letter, we will advise management about the appropriateness of accounting policies and their application. The significant accounting policies used by Three Oaks Public School Academy are described in Note 1 to the financial statements. We noted no transactions entered into by the Academy during the year for which there is a lack of authoritative guidance or consensus. There are no significant transactions that have been recognized in the financial statements in a different period than when the transaction occurred.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimates affecting the financial statements were:

Management's determination of the estimated life span of the capital assets:

We evaluated the key factors and assumptions used by management to develop the estimated life span of the capital assets in determining that it is reasonable in relation to the financial statements taken as a whole. In addition, certain amounts included in capital assets have been estimated based on an outside appraisal company.

The disclosures in the financial statements are neutral, consistent, and clear. Certain financial statement disclosures are particularly sensitive because of their significance to financial statement users.

We did not identify any sensitive disclosures.

2. Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing and completing our audit.

3. Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are trivial, and communicate them to the appropriate level of management. Management has corrected all such misstatements. In addition, none of the misstatements detected as a result of audit procedures and corrected by management were material, either individually or in the aggregate, to the financial statements taken as a whole.

4. Disagreements with Management

For purposes of this letter, professional standards define a disagreement with management as a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

5. Management Representations

We have requested certain representations from management that are included in the management representation letter dated September 20, 2017.

6. *Management Consultations with Other Independent Accountants*

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the Three Oaks Public School Academy's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

7. Other Audit Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the Three Oaks Public School Academy's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

8. Other Matters

We applied certain limited procedures to the required supplementary information (RSI) which are required and supplement the basic financial statements. Our procedures consisted of inquiries of management regarding the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We did not audit the RSI and do not express an opinion or provide any assurance on the RSI.

We were engaged to report on the other supplementary information, which accompany the financial statements but are not RSI. With respect to this other supplementary information, we made certain inquiries of management and evaluated the form, content, and methods of preparing the information to determine that the information complies with accounting principles generally accepted in the United States of America, the method of preparing it has not changed from the prior period, and the information is appropriate and complete in relation to our audit of the financial statements. We compared and reconciled the other supplementary information to the underlying accounting records used to prepare the financial statements or to the financial statements themselves.

A separate management letter was not issued.

This information is intended solely for the use of the Board of Directors and management of Three Oaks Public School Academy and is not intended to be and should not be used by anyone other than these specified parties.

Very truly yours,

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